

# **Green Co Summit**

17<sup>th</sup> June 2016, Hyderabad

#### Shree Ashtavinayak Glass Pvt.Ltd

(A Toughened Glass Unit)

Works:-Gat No.216, Dhawadwadi Road, Khandala, Dist:-Satara-412802.

Maharashtra, India. Tel: +91 2169 252906

Website: www.saglass.in

### **Company Profile**







#### **Capacity Utilization**



- Established in 2009
- Evolution from Glass Trading to Glass Processing.
- Unique combination catering architecture, white goods and automobile segment
- State of art plant located in rural Maharashtra giving employment to rural people for avoiding urbanization
- An ISO 9001:2015,14001,18001 company
- Proximity to Western, Central and Southern India. Just 200 Km from India's biggest Sea port for Exports
- Experienced, enthusiastic and innovative team

#### **Products & Customers**



**Tempered Glass** 

**Double Glazed Glass** 

**Laminated Glass** 

**Ceramic Frit Glass** 

Mirror













## **Culture by Choice**





**Vision -** Build the best product, surpass stakeholder expectations, inspire business to protect environment.

**Mission -** To attract and attain customers with high quality products and services.

VISION,

MISSION,

**VALUES** 

#### Values -

- Customer orientation
- Be the Change you seek
- Simplify
- Co Exist

#### **Preferred Vendor**





**Successful completion of GAD Supplier Cluster - 2014** 



Best Support : Green Journey 2016



Best Support : Localization 2016



Best Supplier (Green Supply Chain) - 2015



Green Initiative
Regional Champion (West)
Saint-Gobain 350 years
celebration at Bali - 2015

### **Active Participants**





Go Green : Sustainable Supply Chain- 2015



CII 8<sup>th</sup> National Cluster Summit - 2015



Championship Award
Green Manufacturing - MSME
CII 8th National Cluster Summit
- 2015



**CII Energy Management - 2014** 



**CII Green Conclave - 2015** 

# **The Starting Point**



	R	OADI	MAP	FOF	₹ GO	DRE	JS	JPPL	IER	CLU	STE	R				DEL	VERAB	LES
SMED  Cellular manufacturing  Multi-tasking													IVIT MEN			Reduct through Improve	ion in c/ ion in put time ement ir oroducti	e 1
CTQ mapping Concept of 100% inspect Quality Alert boards 7 QC tools + QC story CP/ CPk studies Poka Yoke Calibration SOP creation	VIII AT CHE							QI	JALI'	ΓY			Reducti Zero de Measur		custon	ner end	ss)	
Mapping and monitoring Energy Water Waste Toxicity	ng effici	iency of			G	REE	:N		Reduct consum Reduct consum Reduct RoHS cand pro	iption ion in W iption ion in al compliar	/ater I type o							
Step 0 to 2				MYN	//AC	HINE		Breakd	own red	uction t	rend							
1S / 2S Red Tag campaign Fixed point photography Jogging track Safety		5 S		1S score Zero re Before Bounda Departr	ed tag / after p iry walls	items hotos clear	core (D	SS), Fre	quency	/ Sever	ity rate,	No. of	acciden	t free da	iys			
Time in Months :	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15			

#### **Lean SAG**



#### Place for everything & everything at it's place



Shadow board for tool



Well organised Quality lab



Designated area for trolley parking

#### Hospital clean inside, Garden Green outside











Journey towards Waste Management & Control











#### **Green SAG**





Transparent sheets for roofing at regular intervals



Wind Turbine



**Induction Lamps** 



Sprinklers for watering lawns in garden



Drip irrigation for garden



**Bio-Gas Plant** 

#### **Creating Awareness**



#### पानी बचाओ पेंटिंग प्रतियोगिता





#### Rewarding & Recognising employees

- Best Kaizen Energy Conservation
- Best Dept. Energy Conservation
- Best Employee Spreading awareness on energy conservation in nearby villages
- Drawing Competition Water Conservation
- Essay Competition Energy Conservation







Employees receiving awards from Mr. Aditya Agarwal & Mr. Ritesh Agarwal

### **Encouraging Green**





#### KAIZEN IDEA - SHEET

Result Area PQCDSME

Kaizen theme: - Reduce electricity consumption by lamp on toughened glass inspection table.

Idea - Installation of sensor for inspection table lamp.

#### Problem /Present Status :-

Existing inspection setup have lighting (250 w) at reflection side of glass that continually glow irrespective of glass is conveyor or not. Action Taken: Sensor for lamps is installed on conveyor so that lamp will glow only when glass is on conveyor for inspection.

#### Team members:

- Dnanyeshwar Salunkhe
- 2 Ganesh Ubale

#### Analysis:

Why 1: Wastage of electrical power by lamp on inspection conveyor. Why 2: Continuous glowing of lamp irrespective of glass is on conveyor or

Why 3: No mechanism for auto switch off of lamp when glass is not on conveyor.

#### Results:

#### Before



#### After



#### Benefits:

Reduction in power consumption by lamp on inspection table at furnace output – 840

Start Date: 10.05.2015 End date: 18.05.2015

Best Green kaizen Award at the CII 8<sup>th</sup> National Cluster Summit - 2015



## What prompted for Green Co????



#### Green makes Business Sense

- Green means
  - Maximize resource utilization
  - Pushes to evolve continuously
  - Builds competitiveness
  - Adds new customer

#### **Green Vision**





**Green Policy derived from Green Vision** 

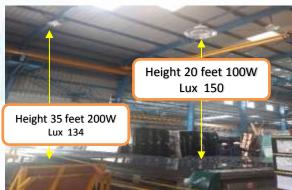


### **Energy Conservation**





Changing location of lamps reduced wattage from 160 to 30



Reduction in Induction

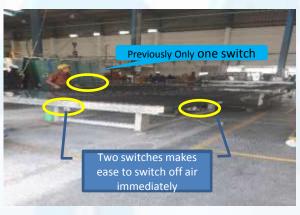
Lamps height on shop floor



Use of renewable source of energy (Solar Power)



Screw Compressor instead of Reciprocating Compressor



Additional 2 switches to stop compressor air flow.



VFD for Furnace blower

# **Energy Conservation**

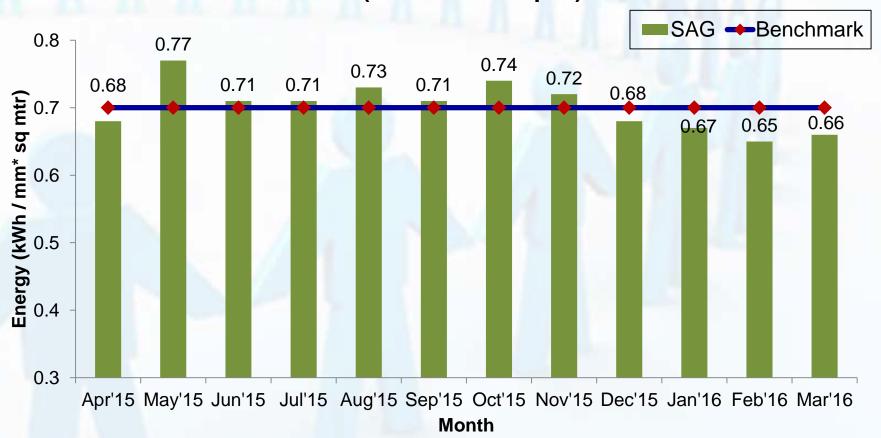


S N	Initiative	Benefit	Year	Investment (Rs.)	ROI (Yrs)
1	VFD's for furnace blower	Energy Savings – 80000 kWh / Year	2014	Rs.25 Lacs	1.5
2	Screw Compressor instead of Reciprocating Compressor	Energy Savings – 30000 kWh / Year	2015	Rs.12 Lacs	4.5
3	Use of renewable source of energy – Installation of 225 kW solar panel on roof top	Energy generation - Avg. 1000 kWh / day	2016	Rs.160 Lacs	9
4	Height reduction of induction lamps from 35 feet to 20 feet with reduction in wattage from 200 W to 100W	Energy savings – 6864 kWh / Year	2016	Rs.2.20 Lacs	4.0
5	Location change of lamps for reducing consumption wattage and improving LUX.	Energy Savings – 517 kWh / Year	2016	Rs.1000	0.3
6	Installation of additional switches for stopping compressor immediately after finishing work. There are 250 cycles in 24 hours, saving of 1 min per cycle	Energy Savings – 2859 kWh / Year	2016	Rs.220	4 Days

## Benchmarking

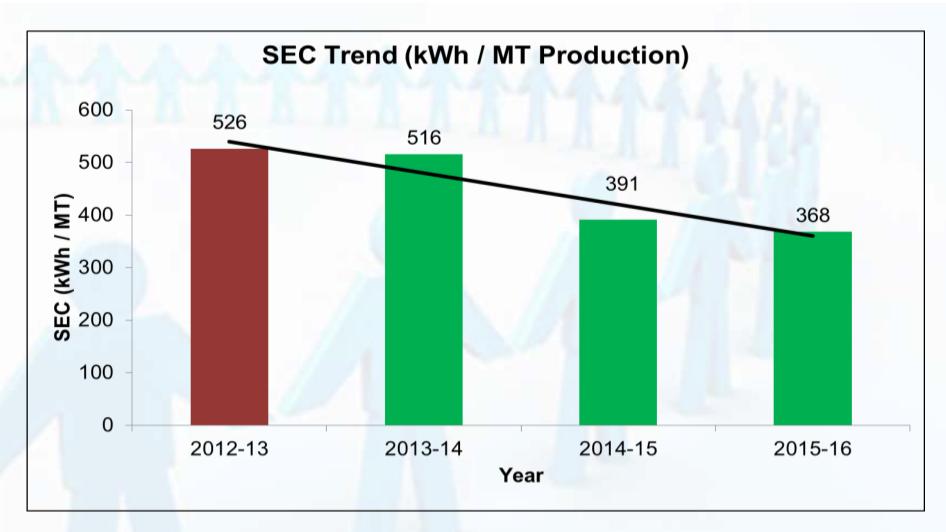


# Benchmark for Energy Consumption by Tempering Furnace (kWh/mm\*sqm)



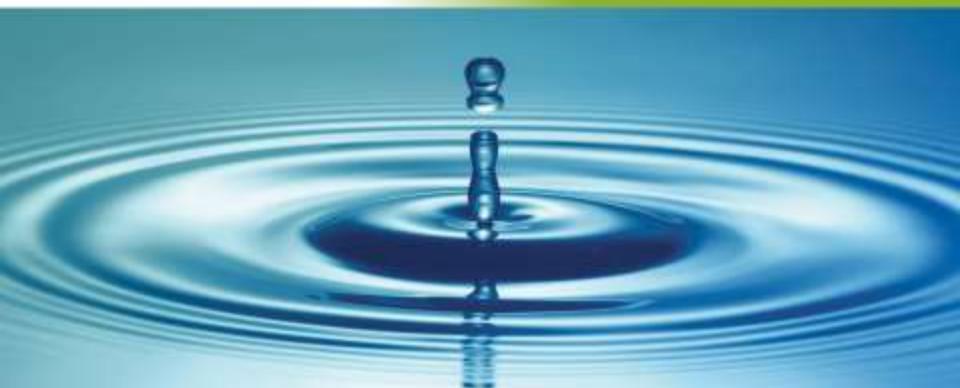
## **Energy Conservation**





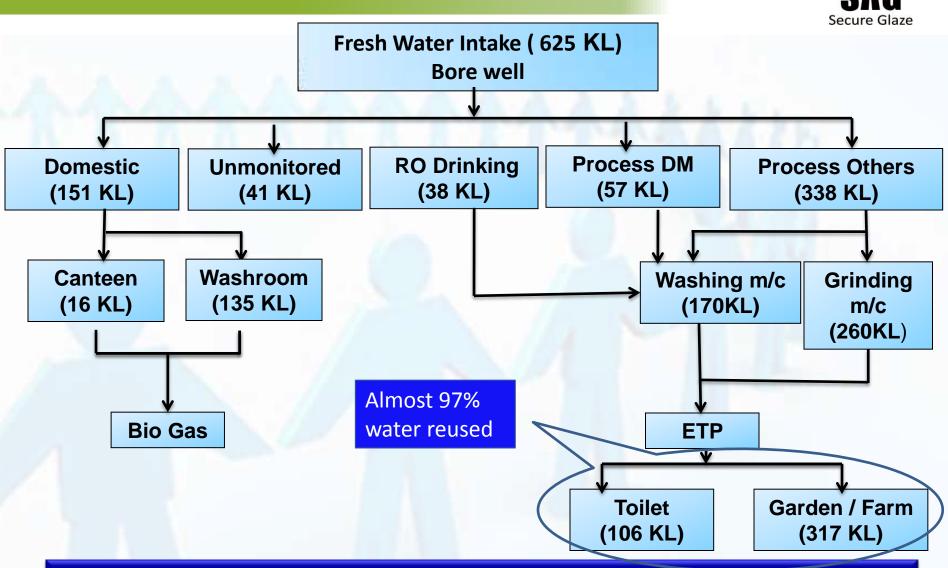


# Water Conservation



## Water balance diagram





94% water consumption monitored through 11 water meters

#### **Water Conservation**





ETP of 15 M3 / Day



Use of flucoolant for grinding



New age WM



Water channelizing through trays



Eco- Urinal blocks



Push Type Taps

### **Water Conservation**

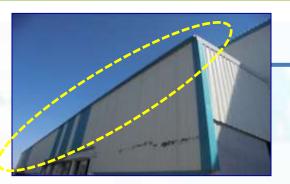


SN		Project	Year	(k	nsumption (I)	Reduction achieved	Investment in (Rs.	ROI (Yrs.)
				Before	After		Lacs.)	(1101)
1	1	Flocculent for reuse of water in Grinding machines	2014	5292	1764	66%	2.1	1.5
2	2	Installation of ETP	2014	8892	6250	30%	6.5	2.5
3	3	New age WM	2015	250	101	60%	-	-
4	4	Tray for water channelizing	2015	16	1.5	90%	- 1	-
5	5	Restructuring of water flow to improve water balance	2016	430	423	97%	1.5	0.6
6	6	Push Type Taps	2016	28	14	50%	0.1	1.5
7	7	Eco urinal blocks for urinals	2016	120	0	100%	0.05	1

Savings worth Rs.7 lacs

## Rain Water harvesting





Roof top of main building

Roof top rain water to underground tank



**Underground Tank** 



Replaced chillier water to



Rain water collected in tank to Process & Domestic

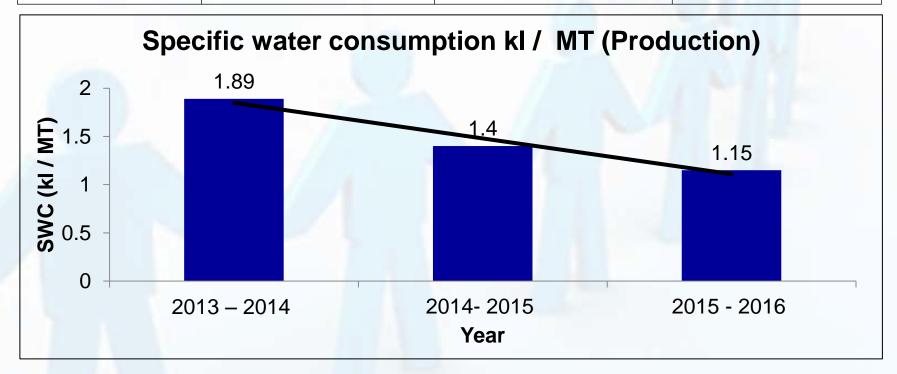
Tank overflow water to Rain water harvesting pit

**Use of rain water for Process & Domestic** 

#### **Water Conservation**



Year	Total water consumption (kl)	Production (MT)	SWC (kl / MT)
2013 – 2014	8892	4712	1.89
2014- 2015	8626	6140	1.40
2015 - 2016	7503	6477	1.15



39% reduction in **SWC** from 2012-13 to 2015-16

#### Beyond the fence









Construction of "Bund" at village - Salav for collecting rainwater (Capacity – 12 Lacs Litre)

# लोकसहभागातून हरळीत दोन बंधारे पूर्ण

जलयुक्त शिवार योजनेंतर्गत उपक्रम; 'आपलं गाव, आपला विकासा'साठी एकमुखी निर्णय

खंडाद्य) येथे लोकसहपागतन मांगदरा ओड्यावर दौन बंधारे पूर्ण केले. बलशिकार योजनेअंतर्गत माती व दगड विटांचे बंधारे बांधले. आटवहवापूर्वी गवक-यांनी 'आपले गाव, आपला विकास' करण्याचा एकसञ्जी निर्णय बैठकीत घेतला होता.

संतोध बरकडे यांनी टॅक्टरचा खर्च व

अष्टविनायक ग्लास कंपनी यांनी जेसीबी मशिन उपलब्ध करून दिले. गावातील तस्यांनी तीन ते चार दिवस श्रमदान केले. या वेळां शिवप्रतिष्ठान हिंदुस्थान, ग्रामस्वराज्य संस्थांनी भदत केली. अष्टविनायक स्तासचे आदित्य अग्रवाल सरपंच अवतिका जावळे, तलाठी बाबर, प्रामसेवक धायगडे, नामदेव बाकडे, सोमनाथ बरकडे, संजय बबन बरकडे, संतोष बरकडे, कृष्णा बरकडे, भानदास बाकडे, संतोष देशमुख, राहल निकम, गणेश शिंदे उपस्थितीत प्रारंभ द्वाला.



हरळी : अमदान करताना युवक व कार्यकर्ते.

जयेश बरकडे, संकेत बरकडे व ५० ते श्रमदानासाठी अक्षय निक्रम, अमोल बरकडे, सुनील बरकडे, प्रमोद भए।डे, ६० तरुगांनी सहभाग घेतला होता.

हरळीत ग्रामस्य एकवटले : जलसंधारणाचा पहिला प्रयोग यशस्वी; पहिल्याच पावसात पाणीसाठा श्रमदानातून उभारले एका ओढ्यावर दोन बंधारे















# Renewable Energy



### **Renewable Energy**

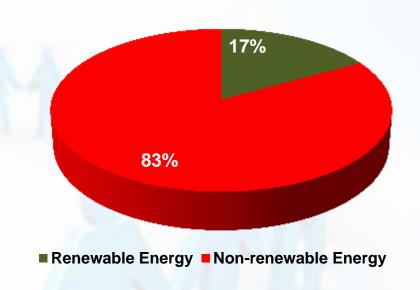




Solar Power Generating electricity 3,28,500 kWh / Year



Bio Gas Generating cooking gas 912 kg gas / Year



- PPA contract for 5 MW Green Power signed with Lean Way Energy on 20.05.2016
- Use of 100% Green Power from Aug'2016.

### Beyond the fence





- Installation of 20 Nos. of Bio Gas
   Plant in Village Salav
- Methane gas generated from Bio
   Gas plant is utilised by 50 families
- Generation of gas 10950 kg / Year



# **Future is Renewable**



AAA	Projects	Budget Allocation (Rs. Lacs)
Short Term Plan (Up to Year 16-17)	<ol> <li>Use of alternate fuel for generators.</li> <li>Installation of 10 more Bio Gas plants in nearby villages.</li> </ol>	170
Mid Term Plan (Up to Year 18-20)	<ol> <li>Roof top solar power generation system for new manufacturing facility (2000 kWh / day).</li> <li>2<sup>nd</sup> Bio Gas plant in factory.</li> <li>Installation of additional 20 Bio Gas plant in nearby villages.</li> </ol>	325
Long Term Plan (Up to Year 22-23)	<ol> <li>Power Purchase Agreement (PPA)</li> <li>Installation of 50 biogas plants in nearby villages.</li> </ol>	48

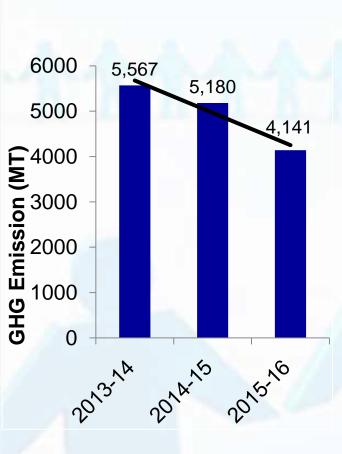


# Green House Gases



#### **GHG**





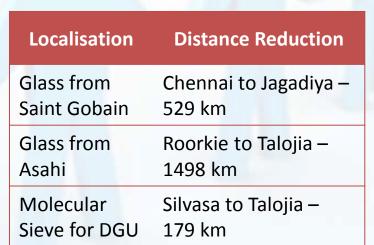
26% Reduction in GHG emission intensity

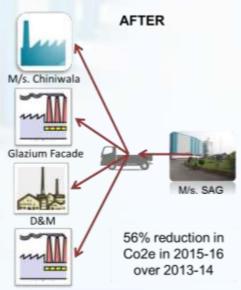


Development of trolley for optimization of GAD glass loading



Transport optimization of schindler mirror glasses





Milk Run for Customer Delivery



# Waste Management

# **Waste Management & Control**











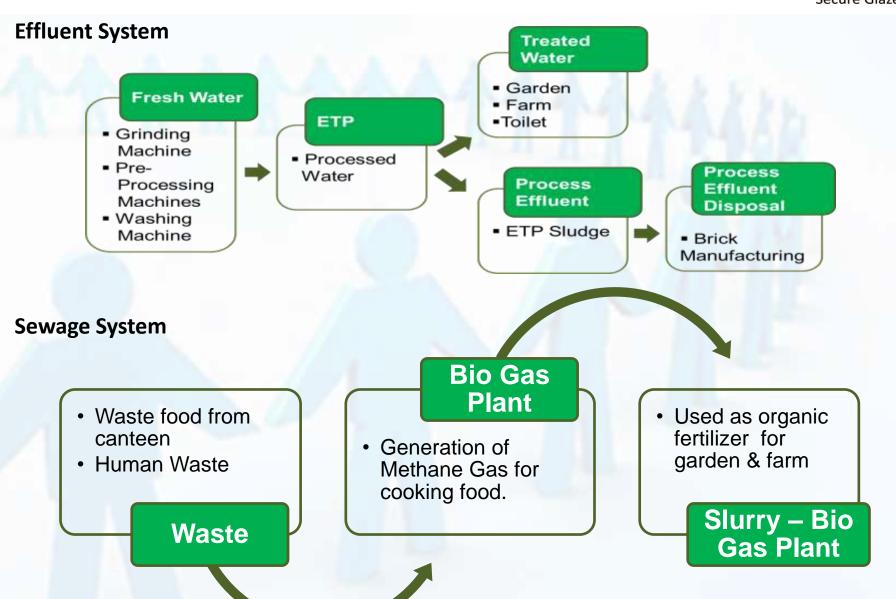
Create decorative/ innovative products from waste





## **Zero Water Discharge**





#### Non – hazardous waste







100% Reuse of ETP sludge for making bricks



Recycling wooden scrap for making Exports consignment



Green House from recyclable & waste material



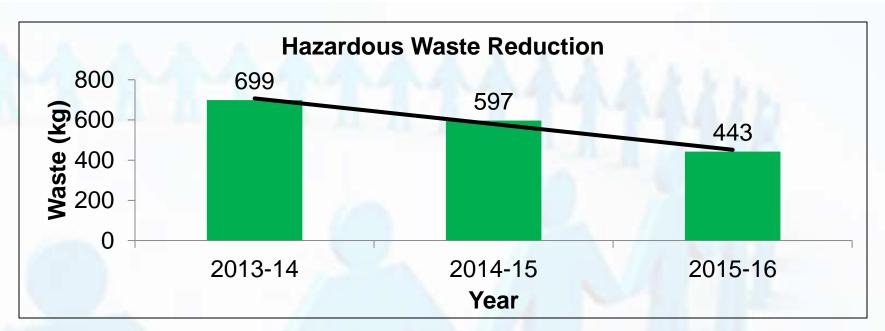
Organic fertilizer from Bio Gas Plant



Vermicomposting / De-composting

### **Waste management**









# Material Conservation Recycling & Recyclability

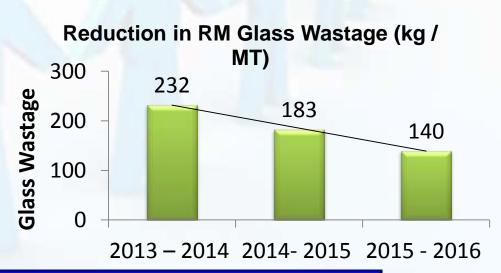
## **Material Conservation**





Other Projects	Benefit			
Use of Plus 2D Software for optimisation of glass in cutting.	Reduction in RM Glass waste by 5% (336 MT)			
Proper storing and reutilizing of off cuts.	Reduction in RM Glass waste by 2% (133 MT)			
Reuse of damaged WIP to make other small FG	Reduction in RM Glass waste by 1% (63 MT)			

	Before	After
No. Of SKU's	364	461
Waste	7% - 10%	3% - 6%
Reduction in RM Waste (Pre cutting)	Avg. 4%	(269 MT)



# **Consumable & Packaging**







40% unused polishing wheel

Used polishing wheels

Bonding of two used polishing wheels together



Trolleys with rubber pads in place of paper.



Recycling wooden scrap for making Exports consignment



Recycling brown paper for packing reflective glasses



# Green Supply Chain

### **Green Purchase Guidelines**



## **Capital Goods**



Machine - Edge Grinding Make - SK Glass, Delhi







Machine - Edge Grinding Make - Golive, China



- Production 400% ↑
- Electricity 25%
- Water 50%



Machine - Washing



Make - BSJ, China







Machine - Washing Make - Bentler, Germany



- Production 50% ↑
- Electricity 21%
- Water 50%



■ Electricity – 12% ↓

■ Water – 0%

### **Green Purchase Guidelines**



#### Procurement of Environment Friendly Consumable Products



Low VOC Silicon for DGU



Environment friendly housekeeping material



Environment friendly molecular sieve for DGU



Metal Bonded Wheels with extended life



Environment friendly Aerosol Spray AC 90



Non lead based ink for glass printing

# **Awareness in Supply Chain**





Training for local customers on "Natural Resource Conservation & GHG Emission"



Training for all transporters on "GHG Emission"



Awareness creation on "Natural Resource Conservation & GHG Emission" for Consumable & Spares suppliers



# Others



# **Maintaining Bio-diversity**



### List of Key Initiatives for Maintain Bio-diversity

- ✓ Tree Plantation plantation of 305 nos. of trees inside the factory & @ 28,000 Nos. in nearby area outside factory
- ✓ Farming on 1.5 acres open land inside the factory
- Development of poly house from waste
- Monitoring & controlling environment parameters inside and outside the plant like air quality, noise and stack emission.
- Awareness program for near by villages















### **Green Co Certification**









#### **Score Card**

	GREENCO SME RATING SYSTEM : SHREE ASHTAVINAYAK GLASS PVT LTD														
	SCORE BAND														
	00-10	11-20	21-30	31-40	41-50	51-60	61-70	71-8	0 81-90	91-100	101-110	111-120	121-130	131-140	141-15
EE												Χ			
WC									Х						
RE								Χ			'				[
GHG							χ								
WM							Χ								ŀ
MCR							χ								
GSC				Χ											
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SAG Score X Best achieved figure by other GreenCo rated SME

225 - 250 | 250 - 275 | 275 - 300 | 300 - 325 | 325 - 350 | 350 - 375 | 375 - 400 | 400 - 425 | 425 - 450 | 450 - 475 | 475 - 500 | 500 - 525 | 525 - 550 | 550 - 600 | 600 - 650 | 650 - 700 | 400 - 425 | 425 - 450 | 450 - 475 | 475 - 500 | 500 - 525 | 525 - 550 | 550 - 600 | 600 - 650 | 650 - 700 | 400 - 425 | 425 - 450 | 450 - 475 | 475 - 500 | 500 - 525 | 525 - 550 | 550 - 600 | 600 - 650 | 650 - 700 | 400 - 425 | 425 - 450 | 450 - 475 | 475 - 500 | 500 - 525 | 525 - 550 | 550 - 600 | 600 - 650 | 650 - 700 | 400 - 425 | 425 - 450 | 450 - 475 | 475 - 500 | 500 - 525 | 525 - 550 | 550 - 600 | 600 - 650 | 650 - 700 | 400 - 425 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 - 450 | 425 -

Benchmark Score across all categories

GreenCo Rating Level									
Levels	Points Awarded								
	225-300	300 - 375	375 - 450	450 - 525	>525				
Certified									
Bronze									
Silver									
Gold									
Platinum					X				

# Thank you



